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By courier

Securities and Exchange Commission

450 Fifth Street, N.W. Washington, D.C. 20549 Attn. Mrs. Mary Cascio

Leuven, 19 March 2003

SUPPL

Dear Madam,

Subject: Interbrew S.A. (the "Company") — Information Furnished Pursuant to Rule 12g3-2(b) Under the Securities Exchange Act of 1934 Interbrew's file number: **82-5159**

Enclosed herewith is information to be furnished to the Securities and Exchange Commission pursuant to subparagraph (1)(iii) of Rule 12g3-2(b) (the "Rule") under the Securities Exchange Act of 1934 (the "Exchange Act").

In accordance with subparagraphs (4) and (5) of the Rule, the information and documents furnished herewith are being furnished with the understanding that they shall not be deemed "filed" with the Commission or otherwise subject to the liabilities of Section 18 of the Exchange Act, and that neither this letter nor the furnishing of such information or document pursuant to the Rule shall constitute an admission for any purpose that the Company is subject to the Exchange Act.

In the event that any questions should arise in connection with this matter, please contact the undersigned in Belgium at Vaartstraat 94, B-3000 Leuven, telephone: +32.16.24.75.32, fax: +32.16.24.78.96, e-mail: Patrice.thys@interbrew.com.

Very truly yours,

Patrice J\ Thys
Executive Vice President
Legal and Corporate Affairs

Enclosure: press release

PROCESSED

APR 10 2003

THOMSON

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PRESS RELEASE

2002 results show 11.5% organic operating profit growth

Brussels, 19 March 2003

Highlights

- Organic EBITDA growth +9.0%, organic EBIT growth +11.5%, driven by organic volume growth +2.1% and organic net turnover growth +3.3%
- Strong global brand performance, led by Stella Artois[®] with +10.7% volume growth worldwide and by Beck's[®], with +5.6% volume growth worldwide
- Mainly due to the sale of Carling Brewery (UK), the reported figures are down: EBITDA, EBIT and net profit from ordinary activities: -9.1%, -17.6% and -13%, respectively
- Powerful platform developed in Germany through a combination of Beck's[®], Hasseröder[®], Gilde[®] and Diebels[®]
- Actions taken to improve performance in Russia
- Strategic moves to build a sustainable position in China
- Proposed dividend: 0.33 euro per share, +13.8%, reflecting solid 2002 performance and illustrating Interbrew's confidence in the future
- Current ongoing volume +4.8% to 102m hectolitres



Commenting on the results, John Brock, Interbrew's new Chief Executive Officer said:

"Our results in 2002 show the underlying strength of the business. Interbrew has a truly outstanding portfolio of brands which provide an impressive platform for growth. During 2003 we will continue to build on this platform and on our strategy of being The World's Local Brewer[©], but there will be changes in the way we deliver the strategy. The company will continue to focus on delivering real value to shareholders.

While it is impossible for me to be totally prescriptive after only six weeks, I would highlight three key areas:

First, there needs to be a greater focus on organic volume growth, integration and synergy capture, as they are the cornerstones of all successful consumer goods companies.

Second, while we will look at acquisitions, where appropriate, there will be very close scrutiny to ensure that they continue to be strategic and, in a more competitive mergers-&-acquisitions environment, to create real value.

Third, we will have an increased focus on people. Our business is one of relationships and partnerships. Investing in talented people who can build those relationships and partnerships will be a key item on my agenda."

	Audited consolidated key figures		Overall variance	Organic growth	
	2002	2001	% ∆	% △	
Net turnover ⁽¹⁾	6,992	7,303	(4.3)	3.3	
EBITDA ⁽²⁾	1,394	1,533	(9.1)	9.0	
EBIT ⁽²⁾	728	884	(17.6)	11.5	
Net profit from ordinary activities ⁽²⁾	467	537	(13.0)	N/A	
EPS (3) post restructuring	1.33	1.44	(7.6)	N/A	
EPS (3) pre restructuring	1.51	1.44	4.9	N/A	
Proposed dividend ⁽⁴⁾	0.33	0.29	13.8	N/A	

⁽¹⁾ Million euro

⁽²⁾ Million euro; 2002 post restructuring charges of 92m euro on EBITDA, 108m euro on EBIT and 78m euro on net profit from ordinary activities

⁽³⁾ Euro; represents net profit from ordinary activities, plus amortization of goodwill, divided by the weighted average number of ordinary shares

⁽⁴⁾ Euro per share



Volume

Interbrew's current ongoing volume amounts to:

- 97m hectolitres (including pro-rata share of full-year volumes of minority stakes)
- 102m hectolitres (including full-year Gilde volumes)

Current ongoing volume shows a +4.8% increase compared to 2001. When the pro-rata volumes of minority stakes and Gilde's full-year volume are excluded, Interbrew's volume is 87m hectolitres, the amount it uses to state per-hectolitre ratios of the company's business.

Operating review

Organic growth figures reflect the growth adjusted for acquisitions and divestitures, the impact of currency movements, and the non-recurring restructuring charges.

- 1) Acquisitions and divestitures
 - Carling Brewery (UK): excluded as of February 2002
 - Heineken UK contract: year-on-year changes excluded
 - Beck & Co: included as of February 2002
 - Diebels: included as of 1 January 2002 (versus 4 months for 2001)
 - Gilde: included as of 20 December 2002 (no income-statement impact)
- 2) Currency movements: The reported currency impact on profit from operations in 2002 amounted to 21m euro, primarily related to the Canadian dollar/euro evolution.
- 3) Restructuring charges: Cost-base initiatives were taken in Western Europe, relating to the outsourcing of secondary distribution in the UK. In addition, Interbrew decided to close the plant in Breda (The Netherlands) and to reduce capacity at the plant in Manchester (UK). These initiatives resulted in a one-time restructuring charge which had a 108m-euro impact on EBIT, but they will also have a positive, long-term financial impact, and will increase EBIT by 27m euro on an ongoing basis from 2005.



Performance by region

Western Europe

Interbrew realized an organic volume growth of +1.9%, organic EBITDA growth of +6.8% and organic EBIT growth of +12%. Throughout the region overall market share increased, while rigorous cost control and operational efficiencies led to improved profitability.

In the UK, Stella Artois[®] continued to perform exceptionally well, with a volume growth of +12.7%. Interbrew is uniquely positioned to capture real value in a stable beer market

through its leading brand, both in the fastest growing segment, the lager segment, where it grew significantly ahead of the UK lager market; and in the fastest growing channel, the off-trade, where it grew at +18.9%. In the on-trade, 2002 growth was +6.7%, again well ahead of the market. We expect that a recently implemented quality program, as well as the increasing number of outlets for Stella Artois[®], will help to continue to build this growth in 2003, despite competitive pressures.

In Scotland and Northern Ireland, the integration within the Interbrew UK platform has been executed successfully, and Tennent's[®] confirmed its position as the leading brand in Scotland. Moreover, Stella Artois[®] was successfully launched, providing Interbrew with another solid platform for organic growth.

In Germany, Beck's[®] is the fastest growing beer, with volumes up +7.8%, and its margins further improved, after a price increase of +8.5% in July 2002. The acquisition of Gilde brought into Interbrew's portfolio Hasseröder[®], which is Germany's third fastest growing beer. The integration of Beck & Co and Diebels is now complete, and is on track to achieve after-tax cost synergies of 10m euro in 2004, as anticipated. The integration of Gilde is also off to a good start.

In Belgium, Jupiler[®], by far the leading brand in the country, continued to hold a strong position and increased its market share.

The Americas

Volume grew organically by +2.1%, while organic net turnover growth was +5.1%. Organic EBITDA growth was +12.6% and organic EBIT growth came in at +15.7%.

In Canada, Interbrew's portfolio of premium brands—Beck's®, Stella Artois® and Alexander Keith's®—all enjoyed volume growth and continued to deliver good value growth.

In the US, Canadian brands (+3.6%) and Mexican brands (+8.1%) continued to develop well, as did Stella Artois[®], particularly in New York. Rolling Rock[®], our





domestic premium brand in the US, experienced growth of +5.3% in 2002. Beck's[®], which is being distributed separately through its own organisation, has been resilient and did well in the second half of the year.

Emerging markets

Overall, emerging markets showed an organic net turnover growth of +5.3%, underpinned by an organic volume growth of +2.2%. EBITDA was flat for 2002.

In the Ukraine, overall market share increased from 31.7% to 32.2%. This improvement was driven by the continued excellent performance of the Chernigivske $^{\text{\tiny B}}$ brand, which experienced a +54% volume increase.

In Russia, during the second half of the year, Interbrew made a number of changes in management, including the appointment of a new General Manager. The market-share downtrend, which resulted primarily from not having a full portfolio of packaging, has been reversed, now that new can lines and PET lines are in place. In February 2003, we introduced the next generation of PET packaging (Pivopack), which ensures the quality and freshness of beer for much longer periods of time.

Russia reports its financial results in euro. The embedded foreign-exchange impact (rouble/euro) in 2002 on operating profit in Russia amounts to 24m euro.

In Central Europe, the trends in the first half of 2002 continued in the second half of the year, with very good performances in Croatia, Hungary and the Czech Republic. Staropramen, an authentic Czech pilsner and the leading beer in Prague, has a promising future, both in its home market and various selected countries, and has been added to Interbrew's international brand portfolio. Results were weaker in Bulgaria and Montenegro.

In South Korea, despite no real consumer price increases over the past few years, Interbrew showed +9.8% organic operating profit growth, mainly due to effective cost control. The Cass[®] brand had good volume growth of +15% to 3.6m hls, and a resulting increase in market share to over 20%. A program has been launched to rejuvenate the OB[®] brand, which has a similar market share to Cass[®]. A price increase of +6% for the whole portfolio was implemented at the beginning of 2003.

In China, Interbrew has a longstanding relationship with the Zhujiang brewery—a relationship which began in 1984. As a strategic partner, Interbrew took a 24% stake in Zhujiang, the leading brewer in the south of China. Furthermore, during 2002, Interbrew also successfully turned around its operations in Nanjing. The most recent acquisition was a 70% stake in the brewing activities of the KK Group in Ningbo, which should close in the first half of this year.



Segment information

Million euro (except for volume, in million hectoliters)	2001	Organic growth	Acquisitions/ divestitures	Currency impact	Restructuring	2002
Western Europe Volume Net turnover EBITDA EBIT	42.1 4,046 752 400	0.8 60 51 48	(6.7) (671) (167) (130)	(7) (1) (1)	- (92) (108)	36.2 3,428 543 209
The Americas Volume Net turnover EBITDA EBIT	14.6 1,830 429 313	0.3 93 54 49	1.9 192 3 -	- (101) (27) (22)	- - - -	16.8 2,014 459 340
Emerging markets Volume Net turnover EBITDA EBIT	31.3 1,311 338 162	0.7 70 (1) (24)	(0.4) (7) (1)	- 7 2 2	- - - -	31.6 1,381 338 140
Holding companies & global exports Volume Net turnover EBITDA EBIT	2.2 116 14 9	0.1 21 34 29	32 6 1	- - -	- - - -	2.3 169 54 39
Total Volume Net turnover EBITDA EBIT	90.2 7,303 1,533 884	1.9 244 138 102	(5.2) (454) (159) (129)	(101) (26) (21)	- - (92) (108)	86.9 6,992 1,394 728
Pro-rata share of volumes of minority stakes (full year)	6.9			<u>l</u>	1	10.1
Volume of Gilde (full year)	N/A					4.8
Total volume	97.1					101.8



Financials

Interbrew's cash flow and balance sheet remain strong. Cash flow from operations was 1,045m euro (2001: 1,053m euro), despite the disposal of Carling Brewery (UK). At 510m euro, net CAPEX did not change significantly in 2002. For 2003, we expect a similar net CAPEX, not taking into account the acquisition of the Bass[®] rights in the US (approximately 90m euro). Net financial debt was 2,583m euro (2001: 2,662m euro) and cash interest cover was 6.8 times.

Pension costs increased by 50m euro to 80m euro in 2002, due to the impact of acquisitions, the sale of Carling Brewery (UK) in 2002 and weak equity markets. Pension costs are expected to rise by approximately 20m euro in 2003.

Outlook

Interbrew has a wide geographic diversity, a strong brand portfolio and sound financial health—all of which position it well to face current geopolitical and economic uncertainties and to capitalize on any opportunities which may arise. It is impossible in today's environment to predict the future of currency exchange rates. Interbrew expects to generate organic volume and profit growth in 2003.

Shareholders' agenda

Live webcast of 2002 results presentation

The presentation of 2002 results to sell-side analysts will be webcast live, today, on Interbrew's website www.interbrew.com at 15:00, Central European Time (09:00 NY/Eastern Standard Time).

Annual Report 2002

The full Annual Report 2002 and the Statistical Review 1996-2002 will be available on www.interbrew.com as of 2 April 2003. Printed copies of the Annual Report will be available as of 14 April 2003.

Financial calendar

• General Shareholders Meeting: 29 April 2003

• Payment of proposed dividend: 30 April 2003

• Half-year results: 9 September 2003

Nine-month trading update: 28 October 2003

• 2003 results: 3 March 2004





Interbrew - The World's Local Brewer®

A public company (INTB – Euronext) based in Brussels, Belgium, Interbrew is one of the oldest beer companies in the world. Our strategy, The World's Local Brewer $^{\circ}$, is to build strong local platforms in the major beer markets of the world. We have a portfolio of more than 200 brands and we employ more than 35,000 people. We run operations in 21 countries across the Americas, Europe and Asia Pacific and have strategic minority stakes in various brewers around the globe. In 2002 we realised a turnover of close to 7 billion euro.

Visit us on web site <u>www.interbrew.com</u> for more information.

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Audited Consolidated Income Statement

For the year ended 31 December Million euro (except per share figures)	2002	200
infilition curo (except per share figures)		200
Net turnover	6,992	7,30
Cost of sales	(3,418)	(3,593
Gross Profit	3,574	3,71
Distribution expenses	(758)	(807
Sales and marketing expenses	(1,317)	(1,375
Administrative expenses	(593)	(566
Other operating income/expenses	(70)	(78
Profit from operations, pre restructuring charges	836	88
Restructuring charges	(108)	
Profit from operations	728	88
Net financing costs	(134)	(17)
Income from associates	71	```
Profit before tax	665	77
Income tax expense	(162)	(179
Profit after tax	503	59
Minority interests	(36)	(59
Net profit from ordinary activities	467	53
Extraordinary items	-	16
Net profit	467	69
Weighted average number of ordinary shares (million shares)	431	42
Fully diluted weighted average number of ordinary shares (million shares)	435	43
Year-end number of ordinary shares (million shares)	432	43
Basic earnings per share	1.08	1.6
Diluted earnings per share	1.07	1.6
Earnings per share before goodwill and restructuring	1.51	1.4
Diluted earnings per share before goodwill and restructuring ²	1.50	1.4
Earnings per share before goodwill and after restructuring ³	1.33	1.4

¹ Net profit from ordinary activities excluding restructuring charges plus amortisation of goodwill, divided by the weighted average number of

ordinary shares.

Net profit from ordinary activities excluding restructuring charges plus amortisation of goodwill, divided by the fully diluted weighted average

number of ordinary shares.

Net profit from ordinary activities plus amortisation of goodwill, divided by the weighted average number of ordinary shares.



THE WORLD'S LOCAL BREWER®

Audited Consolidated Statement of Recognised Gains and Losses

For the year ended 31 December Million euro	2002	2001
Million euro	2002	2001
Foreign exchange translation differences	(431)	101
Cash flow hedges:		
Effective portion of changes in fair value	6	(9)
Transferred to the income statement	(6)	ĺ
Other items recognised directly in equity	(1)	(1)
Net profit recognised directly in equity	(432)	92
Net profit	467	698
Total recognised gains	35	790
Effect of changes in accounting policy	(32)	35





Audited Consolidated Balance Sheet

As at 31 December Million euro	2002	2001
ASSETS		
Non-current assets		
Property, plant and equipment	3,512	3,800
Goodwill	3,658	3,145
Intangible assets other than goodwill	133	114
Interest-bearing loans granted	10	14
Investments in associates Investment securities	625 277	784
Deferred tax assets	199	196 149
Employee benefits	32	310
Long-term receivables	345	405
Doing (offin feed) and its	8,791	8,917
Current assets		
Interest-bearing loans granted	1	7
Investment securities	31	
Inventories	444	556
Income tax receivable	92	76
Trade and other receivables	1,572	1,944
Cash and cash equivalents	215 2,355	2,984
Total assets	11,146	11,901
Total assets	11,140	11,901
EQUITY AND LIABILITIES		
Capital and reserves		
Issued capital	333	332
Share premium	3,212	3,209
Reserves	108	525
Retained earnings	1,041	752
reamed carmings		
Notation Callings	4,694	
	4,694	4,818
Minority interests	·	4,818
Minority interests Non-current liabilities	·	4,818 497
Minority interests Non-current liabilities Interest-bearing loans and borrowings	463	4,818 497 2,006
Minority interests Non-current liabilities Interest-bearing loans and borrowings Employee benefits Deferred government grants	463	4,818 49* 2,000 304
Minority interests Non-current liabilities Interest-bearing loans and borrowings Employee benefits Deferred government grants Trade and other payables	1,433 329 - 45	4,811 49 2,000 304
Minority interests Non-current liabilities Interest-bearing loans and borrowings Employee benefits Deferred government grants Trade and other payables Provisions	1,433 329 - 45 252	2,000 304 2,500
Minority interests Non-current liabilities Interest-bearing loans and borrowings Employee benefits Deferred government grants Trade and other payables Provisions	1,433 329 - 45	2,000 304 250 270
Minority interests Non-current liabilities Interest-bearing loans and borrowings Employee benefits Deferred government grants Trade and other payables Provisions Deferred tax liabilities	1,433 329 - 45 252 242	2,000 304 250 270
Minority interests Non-current liabilities Interest-bearing loans and borrowings Employee benefits Deferred government grants Trade and other payables Provisions Deferred tax liabilities Current liabilities Bank overdrafts	1,433 329 - 45 252 242	2,006 304 250 276 2,845



THE WORLD'S LOCAL BREWER®

Income tax payables Trade and other payables Provisions

Total liabilities

3,741
20
2,510
131



Audited Consolidated Cash Flow Statement

Million euro 2002 2001 OPERATING ACTIVITIES 447 537 Depreciation 504 550 Amortisation and impairment of goodwill 106 80 Amortisation intangable assets 31 20 Impairment losses (other than goodwill) 27 1 Write-offs on non-current and current assets 15 (14) Interest income (31) (33) Interest income (35) (43) Interest income (35) (43) Interest expense 147 218 Investment income (35) (43) Interest expense 147 218 Interest expense 162 (13) (13) Income from associates (12) (13) Income from associates (13) (13) Income from portations before changes in working capital and provisions (13) (13) Decrease/(increase) in trade and other receivables 88 (138) Decrease/(increase) in inventories (30) (51) Increases/(carcease) in inventories (243) (10) Increases/(carcease) in provisions (243) (10) Increases/(carcease) in provisions (243) (10) Increases/(carcease) in provisions (243) (10) Interest paid (145) (211) Interest paid (145) (145) Interest paid (145) (145) Interest paid (145) (145) Interest paid (145) (145) Interest paid (145) (145) (145) Interest paid (145) (145) (145) Cash flow before extraordinary activities (10) (145) (145) Cash flow before extraordinary activities (10) (145) (14	For the year ended 31 December		
Net profit from ordinary activities	Million euro	2002	2001
Depreciation	OPERATING ACTIVITIES		
Depreciation	Not any Section and indicates	467	627
Amortisation and impairment of goodwill 106 80 Amortisation intangible assets 31 20 Impairment losses (other than goodwill) 27 - Write-offs on non-current and current assets - 11 Foreign exchange losses/(gains) 15 (14) Interest income (31) (38) Investment income (53) (43) Investment expense 147 218 Investment expense 52 32 Loss/(gain) on sale of plant and equipment (13) 19 Loss/(gain) on sale of plant and equipment (13) 19 Income tax expense 162 179 Income from associates (71) (67) Minority interests 36 59 Profit from operations before changes in working capital and provisions 1,377 1,528 Decrease/(increase) in trade and other receivables 88 (138) Increase/(decrease) in rade and other payables (24) 10 Increase/(decrease) in rade and other payables (24) 10 <			
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Dividends received Income tax paid/received 25 34 Income tax paid/received (91) (145) Cash flow before extraordinary activities 1,045 1,060 Extraordinary items, net of tax - (7) CASH FLOW FROM OPERATING ACTIVITIES 1,045 1,053 INVESTING ACTIVITIES 84 65 Proceeds from sale of property, plant and equipment 84 65 Proceeds from sale of intengible assets 13 7 Proceeds from sale of investments 159 34 Repayments of loans granted 21 4 Sale of subsidiaries, net of cash disposed of 1,846 13 Acquisition of subsidiaries, net of cash acquired (2,300) (148) Acquisition of property, plant and equipment (515) (535) Acquisition of intangible assets (92) (24) Acquisition of other investments (181) (43) Payments of loans granted (1) (13)	Interest paid	(145)	(211)
Income tax paid/received (91) (145) Cash flow before extraordinary activities 1,045 1,060 Extraordinary items, net of tax - (7) CASH FLOW FROM OPERATING ACTIVITIES 1,045 1,053 INVESTING ACTIVITIES 84 65 Proceeds from sale of property, plant and equipment 84 65 Proceeds from sale of intangible assets 13 7 Proceeds from sale of investments 159 34 Repayments of loans granted 21 4 Sale of subsidiaries, net of cash disposed of 1,846 13 Acquisition of subsidiaries, net of cash acquired (2,300) (148) Acquisition of property, plant and equipment (515) (535) Acquisition of intangible assets (92) (24) Acquisition of other investments (181) (43) Payments of loans granted (1) (13)	Interest received	31	33
Cash flow before extraordinary activities1,0451,060Extraordinary items, net of tax-(7)CASH FLOW FROM OPERATING ACTIVITIES1,0451,053INVESTING ACTIVITIESProceeds from sale of property, plant and equipment8465Proceeds from sale of intangible assets137Proceeds from sale of investments15934Repayments of loans granted214Sale of subsidiaries, net of cash disposed of1,84613Acquisition of subsidiaries, net of cash acquired(2,300)(148)Acquisition of property, plant and equipment(515)(535)Acquisition of intangible assets(92)(24)Acquisition of other investments(181)(43)Payments of loans granted(1)(13)	Dividends received	25	34
Extraordinary items, net of tax CASH FLOW FROM OPERATING ACTIVITIES 1,045 1,045 1,053 INVESTING ACTIVITIES Proceeds from sale of property, plant and equipment all a graph of intangible assets are proceeds from sale of intangible assets and sale of investments are proceeds from sale of investments and sale of subsidiaries, net of cash disposed of an acquired acquisition of subsidiaries, net of cash acquired acquisition of property, plant and equipment acquisition of intangible assets acquired acquisition of intangible assets acquired acquisition of intangible assets acquired acquisition of other investments acquired acquired acquired acquired acquisition of other investments acquired acquire	Income tax paid/received	(91)	(145)
CASH FLOW FROM OPERATING ACTIVITIES1,0451,053INVESTING ACTIVITIESProceeds from sale of property, plant and equipment8465Proceeds from sale of intangible assets137Proceeds from sale of investments15934Repayments of loans granted214Sale of subsidiaries, net of cash disposed of1,84613Acquisition of subsidiaries, net of cash acquired(2,300)(148)Acquisition of property, plant and equipment(515)(535)Acquisition of intangible assets(92)(24)Acquisition of other investments(181)(43)Payments of loans granted(1)(13)	Cash flow before extraordinary activities	1,045	1,060
INVESTING ACTIVITIES Proceeds from sale of property, plant and equipment 84 65 Proceeds from sale of intangible assets 13 7 Proceeds from sale of investments 159 34 Repayments of loans granted 21 4 Sale of subsidiaries, net of cash disposed of 1,846 13 Acquisition of subsidiaries, net of cash acquired (2,300) (148) Acquisition of property, plant and equipment (515) (535) Acquisition of intangible assets (92) (24) Acquisition of other investments (181) (43) Payments of loans granted (1) (13)	Extraordinary items, net of tax	-	(7)
Proceeds from sale of property, plant and equipment Proceeds from sale of intangible assets Proceeds from sale of intangible assets Proceeds from sale of investments Proceeds from sale of intangible assets Proceeds from sale of intangib	CASH FLOW FROM OPERATING ACTIVITIES	1,045	1,053
Proceeds from sale of intangible assets 13 7 Proceeds from sale of investments 159 34 Repayments of loans granted 21 4 Sale of subsidiaries, net of cash disposed of 1,846 13 Acquisition of subsidiaries, net of cash acquired (2,300) (148) Acquisition of property, plant and equipment (515) (535) Acquisition of intangible assets (92) (24) Acquisition of other investments (181) (43) Payments of loans granted (1) (13)	INVESTING ACTIVITIES		
Proceeds from sale of intangible assets 13 7 Proceeds from sale of investments 159 34 Repayments of loans granted 21 4 Sale of subsidiaries, net of cash disposed of 1,846 13 Acquisition of subsidiaries, net of cash acquired (2,300) (148) Acquisition of property, plant and equipment (515) (535) Acquisition of intangible assets (92) (24) Acquisition of other investments (181) (43) Payments of loans granted (1) (13)	Proceeds from sale of property, plant and equipment	84	65
Proceeds from sale of investments 159 34 Repayments of loans granted 21 4 Sale of subsidiaries, net of cash disposed of 1,846 13 Acquisition of subsidiaries, net of cash acquired (2,300) (148) Acquisition of property, plant and equipment (515) (535) Acquisition of intangible assets (92) (24) Acquisition of other investments (181) (43) Payments of loans granted (1) (13)			
Repayments of loans granted 21 4 Sale of subsidiaries, net of cash disposed of 1,846 13 Acquisition of subsidiaries, net of cash acquired (2,300) (148) Acquisition of property, plant and equipment (515) (535) Acquisition of intangible assets (92) (24) Acquisition of other investments (181) (43) Payments of loans granted (1) (13)			
Sale of subsidiaries, net of cash disposed of Acquisition of subsidiaries, net of cash acquired (2,300) (148) Acquisition of property, plant and equipment (515) (535) Acquisition of intangible assets (92) (24) Acquisition of other investments (181) (43) Payments of loans granted (1) (13)		21	
Acquisition of subsidiaries, net of cash acquired Acquisition of property, plant and equipment (515) (535) Acquisition of intangible assets (92) (24) Acquisition of other investments (181) (43) Payments of loans granted (1) (13)			13
Acquisition of intangible assets (92) (24) Acquisition of other investments (181) (43) Payments of loans granted (1) (13)		(2,300)	(148)
Acquisition of other investments (181) (43) Payments of loans granted (1) (13)			(535)
Payments of loans granted (1) (13)		` ,	(24)
	•	• •	, ,
CASH FLOW FROM INVESTING ACTIVITIES (966) (640)	Payments of loans granted	(1)	(13)
	CASH FLOW FROM INVESTING ACTIVITIES	(966)	(640)



THE WORLD'S LOCAL BREWER®

Audited Consolidated Cash Flow Statement (continued)

Proceeds from the issue of share capital Proceeds from borrowings	3 5,680	17 421
Repayment of borrowings	(5,864)	(1,057)
Payment of finance lease liabilities	(7)	(7)
Dividends paid	(142)	(106)
CASH FLOW FROM FINANCING ACTIVITIES	(330)	(732)
Net increase/(decrease) in cash and cash equivalents	(251)	(319)
Cash and cash equivalents less bank overdrafts at beginning of year	349	663
Effect of exchange rate fluctuations on cash held	(5)	5